ADAPTIVE PROGRAM & PORTFOLIO MANAGEMENT

ICAGILE

DURATION
3 days

INTENDED FOR
Those filling the Portfolio Manager, Program Manager, Project Manager, Product Manager, Product Owner, Product Champion or Agile Customer role.

PREREQUISITES
You will need foundation knowledge of Agile and it is valuable for you to have an understanding of the Agile Product Owner roles and responsibilities.

How do you decide which initiatives to invest in, how much to invest, and when to stop investing?

In today's fast-paced business ecosystem there is a need for an adaptive, responsive approach to managing the pipeline of work to be done, constantly measuring the investment against the potential and actual returns and rapidly changing direction without disrupting the flow of the organisation.

This dual accredited course looks at enterprise value management in the context of portfolios and programs – how do we ensure the organisations resources are being spent in the most effective way, that people are doing things that are of the most importance to the organisation, and that interwoven streams of work are delivered successfully?

LEARNING OUTCOMES
By the end of this course you will be able to understand:
- The roles and responsibilities involved in portfolio management
- A variety of techniques for identifying value in an initiative
- Ways to identify metrics that matter to help make effective investment decisions
- How to align outcomes from an initiative with organisational strategy, and how strategy needs to be adaptive
- How to build a value model to help guide investment decisions
- How to visualise and present a portfolio using portfolio Kanban
- Ways of measuring progress and value delivered in an initiative
- When and how to adapt the flow of work, knowing when to invest more, when to pause and when to stop
- The impact that portfolio decisions have and how they are propagated to the delivery teams
- A variety of options for scaling to larger initiatives, how to structure teams and programs for the most effective throughput and value delivery

CONTENT
- Why enterprise value management
- Teams, teamwork and structures
- Defining value
- Frameworks, portfolios, programs and initiatives
- Building an adaptive portfolio
- Building a value model
- Rethinking the PMO as a value delivery office
- Scaling inside a program
- Strategy and alignment
- Identifying value
- Understanding the cost of delay
- Metrics that matter
- Governance with a light touch
- Producing a roadmap
- Funding models
- Making value visible - portfolio Kanban

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- Lean start-up
- Learning and adapting
- Kaizen
- The need for innovation
- Lead the shift incrementally

METHOD USED

Lecturing is kept to the minimum necessary, most of the learning is achieved through applying the practices and techniques in group exercises.

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